



Model Cascade Grant Agreement

Open call for cascade grants of NEBA Alliance

Version	1.0
Date	22/02/2025
Type	Document
Dissemination level	Sensitive
Lead partner	P1/UP University of Primorska

Open date for proposals: Friday, February 28, 2025, at 13:00 (Brussels Time)



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Deadline: Monday, May 5, 2025 at 17:00 (Brussels Time)

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ANNEXES

Annex 1. Application Form

Proposal template

Open call for cascade grants of NEBA Alliance

Version	1.0
Date	05/05/2025
Type	Document
Dissemination level	Public
Lead partner	P1/UP BDO Consulting LLC

Open date for proposals: Friday, February 28, 2025, at 13:00 (Brussels Time)

Deadline: Monday, May 5, 2025 at 17:00 (Brussels Time)

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EXECUTIVE SUMMARY

Please provide a brief overview of the proposal (objectives and expected outcomes) [1000 characters max].

1. GENERAL INFORMATION

1.1 General details

Proposal title ¹	Crafting Futures: Ukraine's NEBA Academy for Green Reconstruction
Proposal submitted for the grant (<i>check the box in front of the grant</i>)	<input type="checkbox"/> Partnering with existing NEBA hubs grants <input type="checkbox"/>

1.2 General details²

1.2.1 Partner 1 - Coordinator

Organization name	BDO Consulting LLC
Country, full address	Ukraine, 49000, Dnipro, Lazar Globa str. , 4

¹ For Regional hub grants, proposal title should be name of the NEBA Hub; for Partnering with existing NEBA hubs grants proposal title should be name of the partner aiming to join the NEBA hubs; for Training course and material grants proposal title should be title of the course.

² If application is by single beneficiary, the tables under 1.2.2 and 1.2.3 are left empty. If consortium of more than 3 beneficiaries is applying, additional table should be added.

VAT/Registration Number ³	326509004658
PIC Number	906910231
Legal representative (name and surname)	Andrii Borenkov
Contact person (name and surname)	Anastasiia Skok
Email of contact person	info@bdo.ua
Phone of contact person	+38 044 393 26 87

1.2.2 Partner 2

Organization name	Kyiv National University of Construction and Architecture
Country, full address	Ukraine, 03037. Povitrianykh Syl Ave, 31, Kyiv,
VAT/Registration Number ⁴	020709026580
PIC Number	933875358
Legal representative (name and surname)	Shkuratov Oleksii
Contact person (name and surname)	Kashchenko Tetyana
Email of contact person	kashchenko.to@knuba.edu.ua

³ In case VAT is not eligible according to the national legislation, a registration number from the respective national authority (National business registry, Commercial court or similar) must be provided.

⁴ In case VAT is not eligible according to the national legislation, a registration number from the respective national authority (National business registry, Commercial court or similar) must be provided.

Phone of contact person	+380677905291
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1.2.3 Partner 3

Organization name	Higher Education Institution Academician Yuriy Bugay International Scientific and Technical University
Country, full address	3 Khersonskyy Avenue, Kyiv, Ukraine, 02094
VAT/Registration Number ⁵	19359117
PIC Number	933449625
Legal representative (name and surname)	Veronika Khudolei
Contact person (name and surname)	Stanislav Kukhtyk
Email of contact person	Stan.kukhtyk@istu.edu.ua
Phone of contact person	+380995052448

2. EXCELLENCE

2.1. Regional hub grants

Governance structure of potential new NEBA Hub (*max 1500 characters*)

⁵ In case VAT is not eligible according to the national legislation, a registration number from the respective national authority (National business registry, Commercial court or similar) must be provided.

Main activities of the NEBA Hub *(max 1500 characters)*

Short term, midterm and long-term objectives with measurable indicators *(max 1500 characters)*

Lifelong training courses to be implemented with the grant

Life-long trainings (at least 3) to be offered and included into the NEBA digital platform. Each training should be presented with information requested in Section 2.3 for Training course and material grants.

2.2. Partnering with existing NEBA hubs grants

Indicate which of the NEBA hub of NEBA Alliance⁶ you aim to join (only one can be selected).

☐ **NEBAP Hub (Founders: University of Primorska (Slovenia), Politechnika Lodzka (Poland), Holzbau Austria (Austria));**

☐ ~~NEBA Central Hub (Founders: Bauhaus Earth (Germany), TU Berlin (Germany), University of Sustainability Eberswalde (Germany), TU Delft (Netherlands));~~

☐ ~~NEBA South Hub (Founders: IAAC (Spain), Cesefor (Spain), Regione Liguria (Italy));~~

☐ ~~NEBA North Hub (Founders: RISE (Sweden), Aalto (Finland), EKA (Estonia));~~

⁶ See document »Description of existing NEBA Hubs« for more information.

☐ ~~NEBA Outreach Hub (Founders: InnovaWood (Belgium), EAAE (Belgium), BOKU (Austria)).~~

Institution's main activities related to lifelong learning of construction ecosystem (*max 2000 characters*)

The Ukrainian consortium – composed of BDO Consulting LLC, Kyiv National University of Construction and Architecture (KNUCA), and Academician Yuriy Bugay International Scientific and Technical University (ISTU) – brings together diverse expertise and a strong commitment to lifelong learning in the construction ecosystem.

Our activities focus on promoting sustainable, digital, and inclusive reconstruction in Ukraine through lifelong education formats. Across all three institutions, we develop and deliver modular trainings tailored for adult learners from municipalities, SMEs, academia, and civil society. These include in-person courses, blended programs, and self-paced digital modules on topics such as green construction, smart buildings, energy efficiency, climate resilience, and post-war leadership.

Our training philosophy is participatory and practice-based: we co-create content with local stakeholders, deliver “train-the-trainer” sessions, and embed New European Bauhaus values into all curricula. Our courses emphasize digital literacy (BIM, AI, smart metering), nature-based design, and the adaptation of EU-aligned standards to the Ukrainian context.

The partners also actively contribute to policy dialogue, standardization (e.g. green norms), and national educational reforms in architecture and engineering. All training materials are produced in Ukrainian, with accessibility and inclusion as key principles. Our joint activities aim to strengthen the NEBA Hub's outreach to Eastern Europe and enhance the resilience of the construction ecosystem through high-quality, scalable learning formats.

Lifelong training course to be implemented with the grant

Title of the course 1	Environmentally friendly materials and energy efficiency tools in the reconstruction of municipal facilities
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<p>Core topic addressed (select as many as relevant)</p>	<p><input type="checkbox"/> - Bio-based materials, and the nature-based solutions they represent, as an important aspect of the NEB's approach to improving the sustainability of the built environment</p> <p>- Buildings - updating existing buildings and designing/constructing modern sustainable buildings according to NEB values</p> <p>- Design approaches supporting sustainability goals, accessibility, and occupant wellbeing</p>
<p>Short description</p>	<p>This course introduces participants to sustainable approaches to the reconstruction of municipal infrastructure using environmentally friendly materials and energy efficiency technologies. It covers the selection and application of eco-materials, energy audit tools, integration of renewable energy sources, and modern insulation technologies.</p> <p>Emphasis is placed on cost-effective, durable, and context-sensitive solutions for schools, hospitals, and administrative buildings. Participants will gain practical insights into procurement strategies, project planning, and implementation challenges in post-crisis reconstruction.</p>
<p>Target group and number of foreseen participants</p>	<p>Professionals: Municipal planners, engineers, architects, energy managers, procurement officers, employees of local government institutions and ministries, sustainability consultants, construction companies, energy auditors, technical designers.</p> <p>Universities: Educators, researchers, students of civil engineering, architecture, and environmental sciences.</p>

	<p>Private sector: SMEs in construction, energy efficiency, material production; private facility managers.</p> <p>Local community: Hromada heads, local deputies, facility administrators.</p>
Language	Ukrainian (with translations as needed for any international content)
Method of training	<p>Modular online learning in synchronous and asynchronous formats:</p> <ul style="list-style-type: none"> - Video lectures on sustainable materials, energy audit methods, and retrofit techniques - Practical case studies from Ukraine and Europe - Exercises for developing municipal reconstruction strategies with energy and environmental criteria - Intermediate and final online knowledge assessments - Discussion forums and group reviews moderated by the trainer
Materials to include into the NEBA digital platform	<input type="checkbox"/> Yes; <ul style="list-style-type: none"> - Presentations - Case study booklets - Public procurement checklists and templates
Duration of training	3 ECTS Credits (90 hours)
Trainers of the life-long trainings with 3 key references demonstrating	Anastasiia Skok, Master of ecology

their expertise in the theme of training	
Competences obtained by the trainee	Certificate of course attendance (upon completion of more than 80% of course)
Is the course accredited by any national accreditation body and if yes, what is the accreditation	No
EQF level of the course ⁷	4

Course 2

Title of the course 2	Green Construction as a Framework for Environmental-Friendly and Climate-Resilient Construction
Core topic addressed (select as many as relevant)	<p>Bio-based materials, and the nature-based solutions they represent, as an important aspect of the NEB's approach to improving the sustainability of the built environment.</p> <p>Buildings - updating existing buildings and designing/constructing modern sustainable buildings according to NEB values.</p> <p>Design approaches supporting sustainability goals, accessibility, and occupant wellbeing.</p>
Short description	During the course, the participants will learn the main principles of green construction, the most known green standards in the World, the unique Ukrainian standards in

⁷ <https://europass.europa.eu/en/description-eight-eqf-levels>

	<p>green construction, the environmental, social and economic effects of green construction, the principles for construction from the energy-efficient building to the Near-to-Zero Energy Building and up to the Energy-Plus (prosumer's) buildings, the green structures as the complex multi-purpose biotechnical solution for the green construction, the rainwater management in green buildings, water retention and utilisation, urban biodiversity support, urban heat island mitigation, videoecological aspects, avoiding sick building syndrome, avoiding sick building syndrome, increase the value of historical places damaged by out-of-context structures, and many others.</p>
Target group	<p>The training targets the following main groups:</p> <p>Professionals: authorities and their advisors, employees of specialised ministries, architects, designers, structural, HVAC, electrical supply, water supply/drainage and building automation (incl. AI) engineers, property developers' representatives, specialists in environmental protection technologies, energy auditors, scientists, educators, experts for grant programs and competitions for construction projects (scientific, practical), specialised construction and environmental journalists, PR-managers, and opinion leaders</p> <p>University: staff responsible for the material part development, educators, students, PhD students, Doctoral students</p> <p>Private sector representatives: private building owners, condominium heads, SME owners and employees in engineering-construction sectors, service companies.</p>

	Local Community: hromada representatives, deputies of the local councils.
Language	Ukrainian
Method of training	<p>Modular online learning in synchronic and asynchronic format</p> <ul style="list-style-type: none"> • Video lectures - main requirements, types of constructions, main principles of design, specific of implementation green constructions in • Practical case studies, best examples from the world and local experience, different building types and climatic zones • Exercises (strategy of implimentation green constructions) • Methods of assessments - online intermadiate and final tests on the theoretical and practical part • Discussions and cross analysys - presentations, rewieives, interaction, guided by a course moderator
Materials to include into the NEBA digital platform	<p>Video lectures</p> <p>Presentations</p> <p>Library of related materials</p> <p>Case study albums</p> <p>Recommendations for the green structures design</p> <p>Projects of the Ukrainian green standards</p>
Duration of training course	3 ECTS Credits (90 hours)
Trainer(s) of the lifelong training with 3 key	Name & Surname: Tetiana TKACHENKO

references demonstrating their expertise in the theme of training	<p>Academic title if any:</p> <p>Dr hab., Professor, SR</p> <p>Reference 1: Head of the Environmental Protection Technologies and Labour Safety Department</p> <p>Reference 2: member of national technical committee of standardisation TK-82 «Environmental Safety», a member of the permanent working group to prepare amendments to the state construction norms for the design and construction of residential and public facilities of the Scientific and Technical Council of the Ministry of Communities and Territories Development of Ukraine</p> <p>Reference 3: expert in green construction, green structures, green standards and climate changes.</p>
Competences obtained by the trainee	Certificate of course attendance (in case of attendance/completion of more than 80% of course)
Is the training course including exam	No
Is the course accredited by any national accreditation body and if yes, what is the accreditation	No
EQF level of the course ⁸	7
Are there any IPR rights related to the training material that would not allow publication of the	Yes; provide description of potential requirement of your institution prior the publication would be possible: license agreement

⁸ <https://europa.europa.eu/en/description-eight-ef-levels>

course on the NEBA digital platform	
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Course 3

Title of the course 3	Climate, society and the built environment
Core topic addressed (select as many as relevant)	Buildings - updating existing buildings and designing/constructing modern sustainable buildings according to NEB values. Design approaches supporting sustainability goals, accessibility, and occupant wellbeing.
Short description	This interdisciplinary course explores how climate change affects societies through the lens of the built environment, with a focus on Ukraine's post-war recovery. Participants will examine how buildings, urban planning, and infrastructure can either exacerbate or mitigate climate risks such as heatwaves, flooding, or air pollution. Drawing on examples from Ukrainian cities and global NEB practices, the course connects climate adaptation strategies with social inclusion and participatory design. Learners will gain insights into nature-based solutions, climate-responsive architecture, and the socio-cultural role of public space in building resilient communities.
Target group	The training targets the following main groups: Professionals: architects, designers, structural engineers, property developers' representatives Industry/private sector representatives: SME owners and employees in reconstruction-related sectors Public officials, local community: leaders (e.g., village heads, hromada representatives)
Language	Ukrainian

Method of training	<p>In-person and online interactive course integrating cross-sectoral engagement and practice-based learning. It will include:</p> <ul style="list-style-type: none"> - short lectures by climate scientists, urban planners, and NEB practitioners on key topics such as climate risks, urban resilience, and participatory planning. - case-based learning that will include Ukrainian and European case studies showcasing nature-based solutions, post-war reconstruction, and inclusive public space design. - group tasks where participants will model urban development strategies under different climate risk scenarios (e.g. flooding, heatwaves), emphasizing decision-making impacts on social groups and infrastructure, and/or simulation of municipal decision-making session to test stakeholders' negotiations and consensus building. - site visits (where feasible) and field simulations. - peer reflections and discussions on transferring lessons learned into participants' local environment and institutional roles. <p>Study materials and assignments, case-studies will be available online for asynchronous education of participants with 4-6 hours in-person trainings and workshops per each of the course week.</p>
Materials to include into the NEBA digital platform	<p>A closed Facebook or Telegram group could be set up for the course to share tips and answer questions in real time. Additionally, the NEBA digital platform (or a simplified LMS) will host resources like PDFs of step-by-step guides, video replays of key demonstrations, and optional quizzes for self-assessment. Participants who complete the course can continue to use these online resources as a reference library. This approach practices what it preaches</p>

	– getting participants comfortable with online learning platforms as part of improving their digital literacy.
Duration of training course	4–6 weeks modular format (mix of in-person and online learning), designed for flexible adult education
Trainer(s) of the lifelong training with 3 key references demonstrating their expertise in the theme of training	<p>Name & Surname: Vira Balabukh</p> <p>Academic title if any: Associate professor, PhD in Geography</p> <p>Name & Surname: Olena Pitirimova, landscape designer at Zotov&Co, MA in Landscape Architecture, principal coordinator of UniCities Erasmus+ project summer school “Shaping urban environments for tomorrow”, co-creator of Mariupol urban reconstruction vision and strategy.</p> <p>Reference 1: Bachelor’s level course Global Climate Dynamics</p> <p>Reference 2: Bachelor’s level course Meteorology</p> <p>Reference 3: Bachelor’s level course Synoptic Analysis and Forecast</p>
Competences obtained by the trainee	<p>Understanding of the interdependence between climate change, social systems, and the built environment, with a focus on resilience and equity in reconstruction.</p> <p>Ability to identify and assess climate risks (e.g., heatwaves, floods, air pollution) in urban and rural areas using spatial and social data.</p> <p>Familiarity with participatory planning methods that involve citizens, local communities, and vulnerable groups in climate-adaptive decision-making.</p> <p>Digital and visual literacy through the use of maps, simulations, and storytelling techniques for climate and social impact communication.</p>
Is the training course including exam	No
Is the course accredited by any national accreditation	No

body and if yes, what is the accreditation	
EQF level of the course ⁹	6
Are there any IPR rights related to the training material that would not allow publication of the course on the NEBA digital platform	Yes; provide description of potential requirement of your institution prior the publication would be possible: license agreement

Trainings to be included to the NEBA digital platform (at least 2). Each training should be presented with information requested in Section 2.3 for Training course and material grants.

2.3. Training course and material grants

~~Provide description of the training course to be included to the NEBA digital platform.⁹~~

⁹ If you are applying for Regional hub grant or Partnering with existing NEBA hubs grants, copy-paste the table and provide information for 3 or 2 training courses to be included to the NEBA digital platform.

3. IMPLEMENTATION

3.1. Work plan and activities

Present the workplan and key activities to be implemented including a clear timeline. Please see Guide for Applicants to include all requested activities per grant and to be within the defined timeline.

Please add a timeline or Gantt chart to illustrate the proposed work plan and complete the tentative budget table below using the standard Horizon Europe cost categories:

Budget	BDO Consulting LLC ¹⁰
Personnel Costs	1980
Person Months	3
Equipment Costs	0 – (not applicable; existing facilities/equipment will be used)
Other goods/services	660
Subcontracting Costs	0 – (no subcontracting foreseen; all work by partners)
Indirect Costs	660 flat-rate 25% of eligible direct costs for overheads: utilities, administration)
Total Costs	3300

Budget	Kyiv National University of Construction and Architecture
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¹⁰ If there is multiple partners provide additional tables for each applicant separately.

Personnel Costs	1980
Person Months	3
Equipment Costs	0 – (not applicable; existing facilities/equipment will be used)
Other goods/services	660
Subcontracting Costs	0 – (no subcontracting foreseen; all work by partners)
Indirect Costs	660 flat-rate 25% of eligible direct costs for overheads: utilities, administration)
Total Costs	3300

Budget	Higher Education Institution Academician Yuriy Bugay International Scientific and Technical University
Personnel Costs	2040
Person Months	3
Equipment Costs	0 – (not applicable; existing facilities/equipment will be used)
Other goods/services	680
Subcontracting Costs	0 – (no subcontracting foreseen; all work by partners)
Indirect Costs	680 flat-rate 25% of eligible direct costs for overheads: utilities, administration)
Total Costs	3400

Note that all costs must be entered in EUR currency.

Justification: The **Regional Hub** budget predominantly covers personnel costs for project management and developing/delivering trainings (60% of hub budget), reflecting the labor-intensive nature of mentoring and content creation. A portion is allocated to Other Goods/Services (20%) to cover meeting costs, training materials, and outreach (e.g. workshop supplies, advertising, minor travel for trainers or stakeholders). No new equipment purchase is needed, as partners will utilize existing venues and equipment in-kind. **Indirect costs** (20% of total, corresponding to the 25% overhead rate on direct costs) account for general administration by the host organizations.

Overall, this work plan aligns all activities with NEBA Alliance requirements and New European Bauhaus values. By establishing robust governance, delivering participatory training, creating quality educational content, and engaging the community, the BDO–KNUCA–ISTU hub will contribute to a **“beautiful, sustainable, and inclusive” built environment education** mission while responsibly managing the provided funds. The plan is designed to meet or exceed the call’s expectations – leaving a lasting capacity in the region through trained trainers, an expanded network of NEBA practitioners, and high-quality course materials accessible to all. The team is committed to successful execution of this plan from July to December 2025 and to continuing the NEBA initiative beyond the funding period.

Activity	June	July	August	September	October
Signing of MoU and Governance Structure					
Development of Concept Note and Operational Plan					
Development of 3 digital education modules (all courses)					
Promotion of the project and outreach activities					
Course 1: Environmentally Friendly Materials and Energy Efficiency Tools in Reconstruction					
Course 2: Smart and Energy Efficient Buildings					
Course 3: Climate, Society and the Built Environment					
Final Deliverables Due					
Final Report Submission					

According to the work plan, the **development of the concept note and operational plan**, the **development of three digital educational modules**, and the **promotion of the project and outreach activities** will be implemented **jointly by all consortium members**, namely:

- **BDO Consulting LLC** (lead partner),
- **Kyiv National University of Construction and Architecture**,
- **Academician Yuriy Bugay International Scientific and Technical University**.

BDO, as the lead partner, will coordinate these activities and will organise **weekly partner meetings** to plan actions and measure progress in line with the agreed work plan.

The **delivery of the training courses** (“Environmentally Friendly Materials and Energy Efficiency Tools in Reconstruction”, “Smart and Energy Efficient Buildings”, and “Climate, Society and the Built Environment”) will be carried out **individually by each organisation**. However, **weekly status meetings** will continue to ensure coordination and monitoring of results.

The **preparation of final deliverables** and the **preparation of the final report** will be conducted **separately by each consortium member**, while **BDO, as the lead partner, will be responsible for collecting, verifying, consolidating, and sharing this information with the partners and the NEBA**.

This approach ensures effective coordination, clear division of responsibilities, and high-quality delivery of all project components.

3.2 Key expertise

Please present your team members and provide information on their education, experience, skills and track record, plus the technical capacity to develop the foreseen outcomes. In case of a consortium explain briefly the main competences and experience of each member of the consortium and how they are relevant for the delivery of promised outcomes.

1. Vira Savchenko

Education: National University of Kyiv-Mohyla Academy, Bachelor's degree (Politics), Kyiv Institute of Investment Management, Master's degree, (Finance), Edinburgh Business School, Heriot-Watt University Master of Business Administration (M.B.A.), IEDC — Bled School of Management (in the process of

obtaining the degree of Doctor of Business Administration, DBA Management (2019-till present)

Professional certificates:

- Certified auditor of Ukraine, Audit Chamber of Ukraine, 28.04.2011
- Ethics of Professional Accountant, certificate, Ukrainian Federation of
- Professional Auditors and Accountants, 2019
- Certified AML specialist, Ukrainian Academy of Financial Monitoring, renewed 2024
- Certified of Prevention and counteraction of legalization, laundering of proceeds obtained by crime, State Institution of Postgraduate Education "Akademy of finance monitoring" 2024
- Harvard T.H. Chan School of Public Health⁶ Leadership for Sustainable Reconstruction of Ukraine⁶ Leadership for Sustainable Reconstruction of Ukraine⁶ Sep 2024 - Dec 2024

Experience:

12.2023 – till present Co-Chairwoman, Board, Ukraine Recovery Committee, European Business Association;

6.2018 – till present, CEO BDO LLC

Skills:

Vira Savchenko has strong expertise in leadership and change management, particularly in post-crisis and reconstruction contexts.. Vira has experience designing and delivering adult training programs, using interactive methods to build soft skills such as communication, negotiation, and strategic planning. Her deep understanding of Ukraine's local governance and recovery needs ensures the course content is practical, relevant, and impactful.

Technical capacity to develop the foreseen outcomes:

An experienced manager with many years of expertise in the financial services sector. Possesses in-depth knowledge and practical skills in business planning, marketing, accounting, media relations, and taxation. A strong professional in business development, holding a Master of Business Administration (MBA) degree. Demonstrates advanced leadership competencies, including strategic thinking, change management, participatory process facilitation, team building, and cross-sector collaboration. Skilled in stakeholder engagement, negotiation, crisis communication, and integrating sustainability principles into decision-making. Well-positioned to deliver training on leadership in post-war recovery and

sustainable development, effectively embedding the values of the New European Bauhaus (NEB)—sustainability and inclusiveness—into leadership approaches.

Publications:

[Exploring Additional Paths for Ukraine's Revival: a Collection of Inspirational Concepts - Institute of Analytics and Advocacy](#)

2. Borenkov Andrii

Education:

National University of Kyiv-Mohyla Academy, Bachelor's degree (Finance), 2008

Professional certificates:

- CFA charterholder since 2014
- Business Analysis, 2024
- Data Science / Machine Learning Fundamentals, 2024

Experience:

Head of Advisory, BDO in Ukraine

Total professional experience in financial consulting and investment business – over 16 years.

Specialization: M&A, fundraising, IPO projects/listing.

Skills:

Andrii possesses deep knowledge of investment banking, capital markets, and transaction advisory. He is highly experienced in executing complex M&A and fundraising projects across various industries, including IT, agriculture, retail, and food processing. He demonstrates excellent strategic and financial planning abilities and has led teams through full cycles of deal execution—from due diligence to negotiation and post-transaction support.

Technical capacity to develop the foreseen outcomes:

Andrii Borenkov, a CFA charterholder and experienced advisory leader, brings over 16 years of expertise in financial consulting, investment banking, and capital markets. He has led numerous complex transactions, including M&A, IPOs, and fundraising projects across diverse industries such as IT, agriculture, retail, and manufacturing. Andrii possesses strong technical proficiency in financial modeling, investment structuring, and capital raising in challenging market environments. His experience advising international and domestic clients, combined with a deep understanding of emerging market dynamics, ensures he is well-positioned to develop and deliver training content on financial strategy and sustainable business

planning. He has the capacity to create impactful, outcome-oriented learning materials aligned with NEBA's mission of sustainability, digitalisation, and inclusive economic development.

Industry expertise:

IT, agriculture, food industry, retail, mining and processing industry

Publications:

Author of numerous expert publications in national business media, including NV Business and Liga.Zakon, focusing on investment attraction, financial strategy, and capital markets; contributor of analytical articles aimed at practical guidance for SMEs and investors in Ukraine.

Languages:

English (C2), Ukrainian, Russian

Skok Anastasiia

Education

Master's degree in Ecology from National University of Kyiv-Mohyla Academy
NEB Academy Hub Ukraine the "Train-the-Trainers" training at InnoRenew CoE in Izola, Slovenia

Experience

- Head of ESG Department at BDO in Ukraine: Responsible for developing and implementing ESG strategies, collaborating with government and business partners, coordinating ESG reporting, and advising clients on sustainable development and regulatory compliance in accordance with European standards such as CSRD, ESRS, EU Taxonomy, and SFDR.
- Environmental Director at NGO SAVEDNIPRO: Managed environmental projects, external relations, and the implementation of grant objectives.
- COO of NGO "Office for the Environment": Analyzed program texts, managed external relations, supported grant objectives, and organized official events.
- Project Manager at NGO "Let's Do It Green Ukraine": Managed partner database, media relations, environmental consulting, and contributed to legislative changes.
- Head of SO EcoClub "Green Wave": Led recruitment and operations of the eco-club, developed projects, fundraising, and organized public events.

Skills and track record

- **Environmental Consulting:** Extensive experience in providing expert advice on environmental issues, including climate policy, sustainability practices, and regulatory compliance. Skilled in conducting environmental assessments and preparing recommendations for companies and organizations to meet sustainability standards.
- **ESG Strategy Development:** Proven ability to develop and implement comprehensive Environmental, Social, and Governance (ESG) strategies. Expertise in aligning business practices with European standards such as CSRD, ESRS, EU Taxonomy, and SFDR, ensuring long-term sustainability and ethical performance across organizations.
- **Project Management:** Strong track record of managing and coordinating a wide range of environmental and sustainability projects from inception to completion. This includes project planning, execution, team coordination, and ensuring projects meet their objectives, timelines, and budgets.
- **Stakeholder Engagement and Relations:** Experienced in engaging with a diverse set of stakeholders, including government entities, businesses, and non-governmental organizations. Skilled in building and maintaining relationships, negotiating partnerships, and creating opportunities for collaboration.
- **Grant Writing and Fundraising:** Expertise in identifying and securing funding opportunities for environmental initiatives. Skilled in writing compelling grant proposals, managing fundraising activities, and ensuring that projects meet funding requirements and compliance standards.
- **Regulatory Compliance and Policy Development:** Deep understanding of environmental regulations and policies, with experience working on legislative initiatives. Successfully contributed to changes in legislation and regulations related to environmental issues, and provided expertise in policy development for organizations and governments.
- **Communication and Public Relations:** Proficient in media relations, preparing press releases, and managing communication strategies for various stakeholders. Experienced in organizing public events, conferences, and campaigns to raise awareness of environmental issues and sustainable practices.
- **Leadership and Team Coordination:** Strong leadership skills with a focus on team development, mentorship, and fostering a positive work culture. Managed

multidisciplinary teams and coordinated with external partners to achieve project goals effectively.

- Sustainability Reporting and Analysis: Skilled in preparing sustainability reports, environmental impact assessments, and ESG reports in line with international standards. Ability to analyze data, track performance metrics, and report on environmental and social impact.
- Climate Policy and Advocacy: Experience in shaping and advocating for climate policies at both national and international levels. Played a role in the development of strategies to address climate change, carbon emissions, and other environmental challenges, working with various stakeholders to influence positive change.

Technical capacity to develop the foreseen outcomes

- Strong background in ecological consulting, project management, and implementing ESG strategies.
- Proven ability to work with stakeholders, implement regulatory compliance, and support grant projects.
- Skilled in leading teams and managing communications at various levels (NGOs, governmental, business sectors).

Languages:

English (C1), Ukrainian, Russian

Stanislav Kukhtyk

Education

- PhD in Law, V. M. Koretsky Institute of State and Law, Kyiv, Ukraine
- MA in International Politics and Human Rights, School of Sociology, City University of London, UK
- Master's and Bachelor's degrees in Law, Academician Yuriy Bugay International Scientific and Technical University, Ukraine

Professional certificates and trainings:

- "Leadership for Sustainable Reconstruction of Ukraine", Harvard T.H. Chan School of Public Health (2024)
- Ukraine Professional Development Seminar, University of California, Berkeley (2023)
- Training Workshop on Eco-Industrial Parks (GEIPP/UNIDO) (2023)

Experience

- Pro-rector for International Relations and Development, Academician Yuriy Bugay International Scientific and Technical University (ISTU), Kyiv, Ukraine
Responsible for advancing internationalisation, research strategy, digital transformation and tech development at ISTU. Coordinates EU-funded projects (Horizon, Erasmus+, UNIDO etc.), manages interdisciplinary academic programs and research, and facilitates collaboration with local and international partners to strengthen Ukraine's recovery and resilience;
- Head of the Center of Green Transition and Climate Neutrality at ISTU.

Skills and track record

Stanislav Kukhtyk brings 10+ years of experience in European and national project management with deep expertise in sustainable development, green transformation, smart cities, and legal frameworks. His strengths include cross-sector collaboration, strategic planning, curriculum development, and research-policy integration. He has led interdisciplinary projects on climate-smart reconstruction, adaptation and mitigation to climate change, cybersecurity, and digital education, applying inclusive and participatory principles. He has high proficiency in legal and policy analysis, curriculum modernization, and coordinating multi-stakeholder ecosystems.

Awards

December, 2024 – **Viable Cities Champion**, for a visionary leadership in strengthening collaboration between Ukrainian universities, cities, and other urban stakeholders to advance the climate transition and support the green rebuilding of Ukrainian cities.

Technical capacity to develop the foreseen outcomes

Stanislav has successfully coordinated major EU-funded initiatives such as UniCities and HRLaw (Erasmus+), and national innovation ecosystems. He is well-positioned to lead the development and implementation of NEBA training courses on post-war reconstruction, green transition, and digital resilience. His legal-academic background, combined with practical leadership in higher education

reform and implementation of cutting-edge technologies, ensures quality, relevance, and scalability of training outcomes aligned with NEB values.

Languages:

English (C1), Ukrainian

Vira Balabukh

Education

- PhD in Geography, Ukrainian Hydrometeorological Institute (UHMI), Kyiv, Ukraine
- Master Degree in Meteorology, Taras Shevchenko National University of Kyiv, Ukraine

Experience

- Over **35 years of professional experience** in meteorology and climatology
- **Head of the Department of Applied Meteorology and Climatology**, Ukrainian Hydrometeorological Institute of the State Emergency Service of Ukraine and the National Academy of Sciences of Ukraine (UHMI)
- 2024 – present time: **expert and advisor** at the Center of Green Transition and Climate Neutrality at ISTU;
- 2009 – present time: **associate Professor**, Department of Meteorology and Climatology, Taras Shevchenko National University of Kyiv (courses: Global Climate Dynamics, Synoptic Analysis and Forecast, Synoptic Meteorology, Meteorology, Features of Regional Synoptic Processes, Methods of Hydrometeorological Measurements)
- Lecturer at UHMI's PhD program (courses: Modern Problems of Hydrometeorology, Methodology and Thesis Research in Natural Sciences)
- Scientific lead or responsible executor in more than **35 national and international projects** related to climate change, extreme weather events, regional climate modeling, and risk forecasting
- **Climate change expert** in international and national initiatives since 2011

Skills and track record

- Extensive expertise in the **study of extreme weather phenomena, regional climate variability**, and the **assessment of climate change impacts** on biodiversity, agriculture, forestry, water resources, energy and construction sectors
- Skilled in **climate modeling, forecasting hazardous meteorological conditions**, and developing **short- and long-term climate adaptation strategies**

- Strong background in the **design of information systems and digital technologies** for applied climatology and meteorology
- Experienced educator with over a decade of university-level teaching in synoptic meteorology, climate dynamics, and hydrometeorological measurement methods

Recognition

- Award from the State Emergency Service of Ukraine (2014, 2021)
- Honorary Certificate of the State Hydrometeorological Service of Ukraine (2004)

Publications:

Author of over **100 scientific publications** (including more than 70 in the last 10 years), published in Ukraine, Austria, the UK, Germany, Spain, Finland, and other countries.

Technical capacity to develop the foreseen outcomes

Dr. Balabukh brings a unique combination of scientific rigor and practical experience, positioning her as a key contributor to the NEBA Regional Hub's goals in **climate-resilient reconstruction and training**. Her leadership in research on regional climate risks, particularly in Ukraine's changing environment, aligns strongly with NEBA values. She is exceptionally qualified to support the development of training content on climate modeling, adaptation planning, and nature-based solutions, contributing both to **lifelong training courses** and **digitized NEBA learning materials**.

Oleksii Shkuratov

Education

Doctor of Science (DSc) in Economics, Institute of Ecology and Environmental Management, Kyiv.

Master's degree in Economics, Tavria State Agrotechnological Academy, Melitopol.

Experience

- First Vice-Rector of Kyiv National University of Construction and Architecture (2024-)

- Deputy Minister of Education and Science of Ukraine for European Integration (2021-2023)
- Vice-Rector for Research and Innovative Development of Kyiv National University of Construction and Architecture (2020-2021)
- Deputy Director for Research and Innovative Development of the Institute of Ecology and Nature Management of NAAS (2016-2019).
- Member of the Public Council at the State Environmental Investment Agency of Ukraine (2012-2014).
- Member of the Public Council at the Ministry of Ecology and Natural Resources of Ukraine (2012-2020).
- Extensive experience in coordinating international collaborations, grants, and EU-funded projects.
- Skills and Track Record
- Implementation of management of the system of scientific and scientific and technical expertise at the state and local levels.
- Proven leadership in developing complex investment projects, focusing on sustainability, circular economy, and smart urban planning.
- Management of research projects commissioned by public authorities and private companies (more than 20 R & D).
- Expertise in integrating digital technologies (BIM, GIS) into green reconstruction planning.
- Strong skills in economic modeling, project financing, risk management, and feasibility analysis, demonstrated through successful management of large-scale reconstruction initiatives.
- Experienced in strategic partnership building, stakeholder engagement, and policy development related to sustainable reconstruction practices.

Recognition

- Member of the Committee of Senior Officials of the Association for European Cooperation in Science and Technology (COST).
- Laureate of the award of the President of Ukraine for young scientists (2017).
- Twice Named scholarship holder of the Supreme Council of Ukraine for the most talented young scientists (2018, 2019).
- Technical Capacity to Develop Foreseen Outcomes

- Advanced knowledge of European sustainability standards, New European Bauhaus (NEB) principles, and ability to apply these effectively in Ukraine's reconstruction context.
- Robust technical background in project management tools and software systems crucial for implementing and monitoring sustainable construction projects.
- Established capacity to train professionals, transfer knowledge, and build institutional capabilities aligned with NEB Academy's educational and environmental goals.
- Contribution to the Project (aligned with NEBA values, sustainability)
- Commitment to NEBA's core values of sustainability, inclusivity, and aesthetics in reconstruction projects, actively integrating them into educational programs at KNUCA.
- Will lead capacity-building activities, ensuring alignment of green reconstruction initiatives with NEB principles, promoting green transition in Ukraine's built environment.
- Dedication to fostering cross-disciplinary collaboration among educators, industry experts, and local communities to ensure sustainable and green reconstruction outcomes.

Tetyana Kashchenko

Education

- 2007-2010 Doctorate study at Kyiv National University of Construction and Architecture (KNUCA)
- 2001 Ph.D. of Architecture, KNUCA, Kyiv, Ukraine.
- 1999- 2000 Internship at Architectural department of Gent State University (Belgium) and architectural bureau LABO@AB (Gent State University, Belgium)
- 1995 -1998 Post graduate study at National University of Construction and Architecture (KNUCA), Kyiv, Ukraine.
- 1989- 1995 Master Degree in Architecture at Architectural faculty of Kyiv State Technical University of Construction and Architecture (KSTUCA) (now -National University of Construction and Architecture KNUCA), Kyiv, Ukraine.

Trainings

- 2025- Training within the project "The BRIDGE Training Mobility and Quality Assurance Control Meeting", University of Sannio, Benevento (Italy);
- 2024 – Training of Future Trainers of the NEB Academy Hub in Ukraine, InnoRenew CoE, Izola, Slovenia;
- 2024 - Training on Preserving Architectural Heritage: 3D Laser Scanning and Photogrammetry for Post-Disaster Heritage Sites Documentation (22-26 July 2024), implemented with the support of the Government of Japan within the framework of the UNESCO/Japan Funds-in-Trust project 'Preserving cultural heritage in Ukraine: Reinforcing monitoring, emergency response and preparedness at damaged cultural and natural heritage sites in Ukraine, including the World Heritage property 'The Historic Centre of Odesa'. Certificate.
- 2023 Academic exchange University Applied Science, Lübeck, Germany
- 2022 Online workshop «Manifesto of the Just City», TU Delft (Delft University of Technology). Certificate
- 2022 Training - International program of advanced training of scientific and pedagogical staff of educational institutions "Creating of a modern electronic course on the MOODLE platform". Certificate №UDB22/31
- 2020 "Innovation approach for the distant study organization" Online project, course for teachers (UGEN, JTI). Certificate
- 2018 Active House Basic Course. Certificate
- 2017 Nearly Zero Energy Buildings Construction Specialist. Certificate #UA00051
- 2013 "DOMOLAB - Teachers day", Saint - Gobain Study Center. Paris, France
- 2013 Training "Teaching methods for energy efficiency in buildings" Qualification certificate #020
- 2012 Training "Curricula development" Qualification certificate #018

Experience

- Over 25 years of professional experience in architectural education, including 9 years of practical architectural experience.
- From 2009 - till now (2025)
- 1999 - 2009 Assistant of Department of Architectural of Design of Civil Building and Structures at Architectural faculty KNUCA.

- Tutor of post graduate study, bachelor and master degree. Student diploma work projects (bachelor and master degree) got numerous awards 1-st and 2-d prizes on the Ukrainian and international diploma work exhibitions. Curator of students diploma and contests works, awarded at national and international competitions.

Participate at:

- University science research program "Source efficient architecture" -state registered # 0113U006264 for 2013-2014
- GIZ Project "University Course on Construction Site Supervision", 2020;
- TEMPUS "SEHUD "Urban Sustainable Development Based on Eco-Humanistic Principles" (2014-2015);
- ERASMUS + academic exchange (Technische Hochschule Lubeck, Germany; "Gh. Asachi" Technical University of Iasi, Romania).
- ERASMUS + project «INCLUSIVITY & ACCESSIBILITY OF HISTORIC PUBLIC SPACES - APPROACH & DIGITAL TOOL (INCLUSIVE-ACCESS)», university coordinator.
- Contact person from KNUCA at European Association for Architectural Education (EAAE), 2021.

Recognition

- Gratitude from the Ministry of Education and Science of Ukraine (2024)
- Gratitude from the Kyiv Minor Academy of Sciences of Student Youth (2019)
- Gratitude from Saint-Gobain Construction Products Ukraine for the excellent preparation of students for the international student competition (2020)

Publications

Author of over 100 publications in scientific and professional editions and professional magazines (ACC Art–City–Construction, Proektor, The Architect, Our House, Glass and Ceramic, BuildMaster, etc.), including articles indexed in the scientometric databases Scopus; co-author of textbooks.

Technical capacity to develop the foreseen outcomes

She has significant experience in organizing training courses of various levels, lectures and practical classes, developing new programs of disciplines on the principles of sustainable development, introduces innovative methods into the core discipline of architectural design (energy efficiency in architecture, sustainable design, inclusivity, modern design methods), which corresponds to NEBA values at the bachelor's and master's levels. Involves students, postgraduates, teachers in

scientific and research work, cooperates with a number of domestic and foreign public organizations, educational institutions, which expands the information field of activity, contributes to the formation of a creative community for effective work.

Languages:

English (B2), Ukrainian

Tetiana Tkachenko**Education**

- 06/2024 – Erasmus+ scientific-pedagogical internship (certificate) "Modern Teaching Methods and Innovative Technologies in Higher Education - Green Construction", University of Applied Sciences in Nysa
- 09/2021 – The Senior Researcher academic title by the speciality 183 "Environmental Protection Technologies" title was obtained;
- 05/2021 – the Professor's academic title by the Labour and Environmental Protection Department;
- 03/2019 – Dr Hab in Technical Sciences degree (the speciality 21.06.01 "Environmental safety") has been obtained
- 04/2018 – Erasmus + scientific-pedagogical internship (certificate) "Modern Teaching Methods and Innovative Technologies in Higher Education" in Bratislava Pan-European University, Bratislava, Slovakia University of Košice, Košice, Slovakia, University of Vienna Vienna, Austria
- 09/2011 – the Associate Professor academic title by the Ecology and Chemistry Department;
- 05/2002 – PhD in Biology degree by the speciality 03.00.05 "Botany" has been obtained;
- 06/1996 – The Specialist's higher educational level was obtained by the speciality "Biologist. Teacher of biology and chemistry"

Experience

- 2023 – now – a member of the National Technical Standardization Committee TC-82 "Environmental Protection"
- 2021 – now – Head of the Labour and Environmental Protection Department, after re-branding in 2022 - the Environmental Protection Technologies

and Labour Safety Department, Kyiv National University of Construction and Architecture.

- 2019 – 2021 – Professor of the Labour and Environmental Protection Department of Kyiv National University of Construction and Architecture;
- 2014 – 2019 – Associate Professor of the Labour and Environmental Protection Department of Kyiv National University of Construction and Architecture;
- 2012 – 2013 – Teaching at the scientific and training centre of the All-Ukrainian Ecological League on Landscape Ecology in the Crimea and Donetsk region.
- 2009 – 2014 – Deputy Dean of the Institute of Urban Economy and Environmental Protection of the Donbas National Academy of Civil Engineering and Architecture.
- 2007 – 2014 – Associate Professor of the Department of Applied Ecology and Chemistry of the Donbas National Academy of Civil Engineering and Architecture.
- 2005 – 2007 – Senior lecturer of the Environmental Management Department of the Donetsk State University of Management.

Skills and track record

- The scientific directions:
- biotechnologies for biosafety: sanitation phytodesign, phytoremediation, sanitation landscape design;
- biotechnologies in construction: green structures, which connect living plants with the building structures and solve different environmental, tasks such as biosafety, energy efficiency, comfort, and carbon neutrality;
- phytodesign, plant ecology;
- ecological safety of urbocenoses and agrocenoses;
- green construction;
- automatic solar protection by deciduous plants, geometrical principles;
- waste management;
- green construction standards, their development and adaptation to the conditions of the domestic construction market;
- industrial landscaping, landscape ecology;
- climatic neutrality in cities;

- climate change;
- water resources management; stormwater management, in particular, implementation of the sponge city concept;
- construction from environmentally friendly materials; expansion of requirements regarding the inclusiveness of facilities
- There are more than 310 scientific and methodical works, including a textbook with the stamp of the Ministry of Education and Science of Ukraine ("Landscape Ecology" – 2009), a textbook ("Balanced Nature Use and Resource Conservation"), a handbook ("Environmental Protection Technologies" – 2024), a complete (not one chapter) monograph ("Theoretical and practical aspects of waste management" – 2024) and three patents of Ukraine for a utility model. 35 scientific articles are indexed in the scientometric databases Scopus and Web of Science. Constantly participates in congresses, symposia, forums, conferences, round tables, etc. In particular, in 2023, she was invited and participated as a speaker at the most prestigious World Congress of Green Infrastructure in Berlin, Germany and in 2024 she was a co-organisier (with the Construction Chamber of Ukraine) and speaker at the main Ukrainian round table in construction "Innovative construction is a resource for rebuilding the country". In addition, Tetiana has experience in national and international teaching and scientific projects:
- 2025 – Lecturing at the project Renewable Energy for Bolstering Ukraine's Infrastructure by Learning and Design (REBUILD) in the framework of the international grant initiative International Multilateral Partnerships for Resilient Education and Science System in Ukraine (IMPRESS-U) – Science Foundation (NSF), USA in partnership with Estonian Research Council (ETAG), Estonia; Latvian Council of Science (LCS), Latvia; Research Council of Lithuania (LMT), Lithuania; National Science Centre (NCN), Poland; Polish National Agency for Academic Exchange (NAWA), Poland; National Research Foundation of Ukraine (NRFU), Ukraine; National Academy of Sciences (NAS), USA; Office of Naval Research Global (ONRG), USA;
- 2024 – Lecturing at the University of Applied Sciences in Nysa by the Erasmus+ programme K171 in the field of green construction and climate changes;
- 2021-2023 – Principal investigator of the budget-funded applied research "Creating perspective technologies of forming the safe building environment combining "green structures", phytodesign, and engineering systems", state registration number 0122U001197;

- 2020 to now – international project Multilevel Local, Nation- and Region-wide Education and Training in Climate Services, Climate Change Adaptation and Mitigation [ClimEd], 619285-EPP-1-2020-1-FI-EPPKA2-CBHE-JP;
- 2020-2022 – The Principal Investigator of the applied research "Management of rainwater wastewater using "green" structures", state registration number 0120U101145;
- 2020-2022 – The Responsible Executor of the applied research "Electroheat storage heating with combined electric heat storage heaters of small industrial premises", state registration number 0120U101132;
- 2020-2021 – Lecturing in online training within the framework of "The United Nations Recovery and Peacebuilding Programme". Component II: "Local Self-Government and Reform of Power Decentralization in Ukraine"; with the assistance of the Ministry of Foreign Affairs of Denmark, Sweden and the Swiss Agency for Development Cooperation (SDC);
- 2019 – International Grant «EU Support to Displaced Higher Education Institutions in the East of Ukraine» (EuropeAid/161559/DD/ACT/UA) for the development of the Donbas National Academy of Construction and Architecture after moving to Kramatorsk in 2019;
- 2019 – foundation of the Educational and Scientific Centre for the Development of "Green" Construction with the support of the British Building Research Establishment;
- 2017-2019 – The Responsible Executor of applied research "Approximate modelling of subsonic flows with turbulent macrostructure based on its geometric and kinematic analysis", state registration number 0117U003383;
- 2017-2019 – Principal Investigator of applied research "Environmental safety of construction structures and structures", state registration number 0117U003297;
- 2014 – victory in the international project "TEMPO" in 2014, an invitation to Portugal to teach a course of lectures on "Architectural ecology" and "Industrial phytodesign".

Recognition

- 2024 – Gratitude from the Ministry of Education and Science of Ukraine

Publications:

Author of over 310 scientific and scientific-methodological publications.

Technical capacity to develop the foreseen outcomes

- Tetiana has more than 20 years of lecturing and methodological work experience in ecology and environmental protection, and also participation in teaching and scientific projects. Tetiana founded the special lecturing hall for climate service training in 2021. She organises the annual scientific and practical conference "Green Construction" in the framework of the project.

Languages:

English (B2), Ukrainian

Failure to comply with these requirements will lead to the rejection of the application.

3.3 Risks and mitigation measures

Present the risks you have identified that could hinder the implementation of the activities.

Provide the measures that could be used to mitigate these risks.

1. **Risk: Limited Availability of Target Participants (e.g., due to workload or ongoing crises)**

Mitigation: Early engagement and outreach through official channels (ministries, local governments, business associations, NGOs). Flexible scheduling (evenings/weekends), hybrid learning formats, and travel support (stipends or local delivery) will encourage participation.

2. **Risk: Technical Challenges in Blended Learning Delivery**

Mitigation: Use of reliable, user-friendly platforms (e.g., platform, Teams, Zoom, Google Workspace); dedicated IT support during sessions; pre-course orientation materials; and recorded sessions for asynchronous access.

3. **Risk: Security or Political Instability in Certain Regions**

Mitigation: Flexible course planning with remote participation options; close monitoring of security advisories; and insurance/contingency planning for travel and logistics.

4. **Risk: Delays in Course Material Development**

Mitigation: A detailed work plan with clear internal deadlines and responsibilities; use of existing materials as a foundation; regular internal progress reviews to ensure timely delivery.

5. **Risk: Low Impact or Weak Knowledge Retention Post-Training**

Mitigation: Use of interactive, practice-based learning methods; pre/post assessments; follow-up sessions or assignments; and case-based applications to ensure learning is transferred into practice.

6. **Electricity Outages or Infrastructure Disruptions**

Mitigation: Ensure venues have backup power (generators, power banks); plan key sessions in areas with stable infrastructure; allow asynchronous completion of modules during outages.

7. **Risk: Trainer Unavailability or Turnover**

Mitigation: Engage a team of trainers per course; maintain trainer backup lists; and document all course content to ensure smooth handover if needed.

4 ETHICS SELF-ASSESSMENT

Please fill out the ethics/security checklist on the following page (provide a yes/no for each item).

4.1 Ethics

If you have entered any ethics issues in the Ethics/Security checklist, you must:

- Submit an ethics self-assessment, which:
 - Provides a rationale for the option made.

- Describes how the proposal meets the national legal and ethical requirements of the country or countries where the tasks raising ethical issues are to be carried out.
- Explains in detail how you intend to address the issues in the ethical issues table, as regards:
 - Research objectives (e.g., study of vulnerable populations, dual use, etc.).
 - Research methodology (e.g., clinical trials, involvement of children and related consent procedures, protection of any data collected, etc.).
 - The potential impact of the research (e.g., dual use issues, environmental damage, stigmatisation of particular social groups, political or financial retaliation, benefit-sharing, malevolent use, etc.).
- Provide the documents that you need under national law (if you already have them), e.g.:
 - An ethics committee opinion.
 - The document notifying activities raising ethical issues or authorising such activities.

If these documents are not in English, you must also submit an English summary of them (containing, if available, the conclusions of the committee or authority concerned).

If you plan to request these documents specifically for the project you are proposing, your request must contain an explicit reference to the project title.

4.2 Security

Please indicate if your project will involve:

- Activities or results raising security issues: [NO]
- 'EU-classified information' as background or results: [NO]
- Any potential "dual use" of results: [NO]

4.3 Ethics/Security Checklist

As part of their application, interested parties (i.e. applicant consortia) must complete an ethics checklist and self-assessment. As a first step, applicants need to identify any relevant ethical issues associated with their proposal through a screening ethics checklist. The checklist includes a range of ethical implications that might arise during SIPs planning and implementation and need to be properly addressed by beneficiaries.

CHECKLIST QUESTIONS	YES/ NO		INFORMATION TO BE PROVIDED
HUMAN PARTICIPATION			
Does the proposal involve human participants?	Yes	No	(1) Details on the activities that involve the participation of individuals other than Open Call Beneficiaries, or individuals affiliated with beneficiaries. (2) Details on informed consent procedures to be applied.
Are they participants unable to give informed consent?	Yes	No	(1) Details on the procedures for obtaining consent from the guardian/legal representative. (2) Procedures to ensure participants are not subject to any form of coercion and undue inducement.
Are they vulnerable individuals or groups?	Yes	No	(1) Details on the type of vulnerability. (2) Appropriate measures/procedures to ensure fair and equal participation.

CHECKLIST QUESTIONS	YES/ NO		INFORMATION TO BE PROVIDED
Are they children/minors?	Yes	No	(1) Details on the age range. (2) Details on assent procedures and parental consent for children and other minors.
DATA PROTECTION			
Does the proposal involve processing of personal data?	Yes	No	(1) Details of the technical and organisational measures to safeguard the rights and freedoms of the participants/data subjects. (2) Anonymisation /pseudonymisation techniques. (3) Details on informed consent procedures to be applied with regard to data processing.
Does the proposal involve processing of confidential business (farm-level) data?	Yes	No	(1) Details on informed consent procedures to be applied with regard to data processing.
Does the proposal prescribe the use/operation of UAVs that might lead to incidental capturing of personal, sensitive data?	Yes	No	(1) Details on the use of UAVs in SIPs activities (2) Anonymisation /pseudonymisation techniques.

CHECKLIST QUESTIONS	YES/ NO		INFORMATION TO BE PROVIDED
Does the proposal entail health & safety risks for participants in SIP activities?	Yes	No	(1) Details on identified health and safety risks. (2) Measures to safeguard participants' health and safety.
Does the proposal include the implementation of activities in areas with increased security concerns due to war conflicts or political unrest?	Yes	No	(1) Areas involved. (2) Details on security concerns. (3) Measures to safeguard participants' security.
Does the proposal involve animals?	Yes	No	(1) Details on the numbers of animals to be used, nature of activities, and techniques to be used. (2) Details on procedures to ensure animal welfare.
NON-EU COUNTRIES			
Does the proposal involve activities in non-EU countries?		No	(1) Countries involved. (2) Details on activities to be carried out in non-EU countries.
In case non-EU countries are involved, are they low or lower-middle income countries?	Yes		(1) Low/lower-middle income countries involved. (2) Fair benefit-sharing arrangements including monetary and non-monetary benefits for local stakeholders.

CHECKLIST QUESTIONS	YES/ NO		INFORMATION TO BE PROVIDED
In case non-EU countries are involved, do the activities undertaken in these countries raise potential ethics issues?		No	(1) Details on additional ethical issues. (2) Appropriate measures/procedures to mitigate ethical risks.
Is it planned to import or export any material (other than data) from non-EU countries into the EU or from a non-EU country to another non-EU country?		No	(1) Countries involved. (2) Details on the type of materials to be imported/exported. (3) Export authorizations, if required.
ARTIFICIAL INTELLIGENCE			

CHECKLIST QUESTIONS	YES/ NO		INFORMATION TO BE PROVIDED
Does this activity involve the development, deployment and/or use of Artificial Intelligence-based systems?	Yes	No	<p>(1) Justification of the need for integrating AI features - AI (chatbot) is needed to provide 24/7 support, improve access to services, and reduce staff workload.</p> <p>(2) Details on abilities, limitations, risks and benefits of the proposed AI system/technique - Benefits: scalable, multilingual, consistent help. Limitations: may misinterpret complex input; requires human fallback.</p> <p>(3) Details on potential ethics risks associated with AI use (if any) - Risks: misinformation, data privacy — mitigated by human oversight and regular updates. Ethical risks: bias, over-reliance, lack of transparency — managed via clear labeling, privacy safeguards, and accessibility features.</p>
OTHER ETHICS ISSUES			
Are there any other ethical issues that should be taken into consideration? Please specify.		No	Any relevant information.

CONTRACTING PARTIES

This agreement ('The Agreement') is between the following parties:

On the one part,

University of Primorska (hereinafter referred as the 'Contractor'), established at Titov trg 4, 6000 Koper, Slovenia, VAT number: SI71633065, represented by rector prof. Klavdija Kutnar, PhD,

hereinafter referred to as the "Contractor"

and

on the other part,

1. the "Coordinator"

BDO Consulting LLC, established in 49000, Dnipro, Lazar Globa str. , 4, Ukraine, VAT number: 326509004658, represented for the purpose of signing the agreement by Andrii Borenkov. PIC number: 906910231.

and the following other partners, collectively, the "Partners", represented for the purposes of signing the Agreement by the Coordinator:

2.

Kyiv National University of Construction and Architecture, established in 03037. Povitrianykh Syl Ave, 31, Kyiv, Ukraine, VAT number: 020709026580, represented for the purpose of signing the agreement by Shkuratov Oleksii.

3.

Higher Education Institution Academician Yuriy Bugay International Scientific and Technical University, established in 02094, 3 Khersonskyy Avenue, Kyiv, Ukraine, VAT number: 19359117, represented for the purpose of signing the agreement by Veronika Khudolei.

The parties referred to above have agreed to enter into the Agreement under the terms and conditions below.

By signing the Agreement, the Coordinator accept(s), on behalf of themselves and any Partners, the grant and agree to implement it under their own responsibility and in accordance with the Agreement, with all the obligations and conditions it sets out.

The agreement is composed of:

- The agreement text, (i.e., this document)
- Annex 1: Application form

CHAPTER 1: GENERAL PROVISIONS

The NEBA Alliance is initiated by a European consortium with financial support from the Circular Bio-based Europe Joint Undertaking and its members under Horizon Europe grant no. 101160532 from 2024 until 2026. The goal is to codesign the foundation of a long-lasting European network of NEB Academy Hubs, which can reach workers and stakeholders across all EU countries and offer meaningful trainings and knowledge transfer, and to form the NEB Academy. NEB Academy's long-term mission is to train, upskill, and reskill the construction ecosystem to achieve a carbon neutral building sector and a beautiful, sustainable, and inclusive transformation of the built environment.

The project facilitates an open, agile process to scout the vast skills/education landscape and to further grow the network. Therefore, a cascading grant scheme is offered to emerging Hubs and engaged actors who wish to join the NEBA Alliance. In a merit-based evaluation against objective criteria, the best applications will be selected to receive support funding for onboarding to the Alliance and providing training contents to the NEBA (according to the EC rules for Financial Support to Third Parties).

The NEBA Alliance Grant Agreement includes a provision for financial support to Third parties via cascade funding. This funding will be used to finance sub-projects of the NEBA

Alliance project executed by third parties. Hence, the selected third parties are indirectly partners of European Commission funding and as such they have to comply with the rules presented in the [Horizon Europe Annotated Model Grant Agreement](#), in the same way as the partners of the NEBA Alliance project.

Contractor is responsible for the implementation and administration of the cascade funding within the NEBA Alliance project.

Article 1 – Subject of the Agreement

This Agreement sets out the rights and obligations and the terms and conditions applicable to the grant awarded to the Partners for implementing the action set out in Chapter 2.

Partners have received favourable resolution by the external evaluators and therefore are entitled to receive funding and services according to the terms and conditions set out under the Agreement.

CHAPTER 2: ACTION

Article 2 – Action to be implemented

The grant is awarded for the action entitled Sub-project Crafting Futures: Ukraine's NEB Academy for Green Reconstruction, as described in Annex 1.

The obligations and responsibilities are defined in detail in the Open Call documents, namely in the Open call text and Guide for Applicants.

Additionally, the partners shall take every necessary precaution to avoid any risk of conflict of interest relating to economic interests, political or national affinities, family or

emotional ties or any other interests liable to influence the impartial and objective performance of the Sub-project.

Article 3 – Duration and starting date of the sub-project

The duration of the action will be, at maximum, 3 months as of 01. 07. 2025 (fix starting date of the action). The last day for signing the cascade grant agreement by both parties is 30. 06. 2025.

CHAPTER 3: GRANT

Article 4 – Grant amount, form of grant, reimbursement rates and forms of costs

Maximum amounts per grant (fixed lump sum) are:

1. Partnering with existing NEBA hubs grants: 10,000.00 EUR

The Open Call is implemented in the form of “lump sum funding”, which offers a simplified approach to funding, reducing administrative and financial errors and removing obligations on reporting actual costs incurred by projects. There is no particular cost category restriction for the implementation of such activities (e.g., personnel costs, subcontracting costs, purchase costs, travel costs, etc.).

Payments under the Lump Sum funding do not depend on a successful outcome, but on the completion of activities. No financial accounting and reporting is foreseen for beneficiaries.

However, contractual obligations foreseen by the Grant Agreement also apply to third parties receiving the support. Recipient of the financial support need to keep records and

in case of audit, they must provide information to the grant authority and access to relevant documentation to the auditors.

This means that documents such as Time-sheets, Pay-slips or contracts, Invoices are not needed. Beneficiaries are required to make available documents proving that the work was done as detailed in their action plans. Beneficiaries will have to present a detailed budget at the application stage, associated to their action plan to define and justify the amount requested with the lump sum.

Article 5 – Eligible and ineligible costs

As defined in Article 4.

CHAPTER 4: RIGHTS AND OBLIGATIONS OF THE PARTIES

Article 6 – General obligations to properly implement the Sub-project

The Partners must implement the action as described in Annex 1 and in compliance with the provisions of the Agreement and all legal obligations under applicable EU, international and national law.

If Partners breach their obligations under this Article, the grant may be reduced. Such breaches may also lead to any of the other measures described in Chapter 6.

Article 7 – Resources to implement the Sub-project

The Partners must have the appropriate resources to implement the action.

Article 8 – General obligation to inform

The Partners must keep the Contractor up to date, and must immediately inform them of any of the following:

(a) events which are likely to affect significantly or delay the implementation of the action or the EU's financial interests, in particular:

- changes in their legal, financial, technical, organisational or ownership situation;

(b) circumstances affecting:

- the decision to award the grant or
- compliance with requirements under the Agreement.

If Partners breach their obligations under this Article, the grant may be reduced. Such breaches may also lead to any of the other measures described in Chapter 6.

Article 9 – Reporting

Contractor must deliver final reports until 31/10/2025 that include

- **Partnering with existing NEBA hubs grants:**
 - o Signed Memorandum of Understanding with selected NEBA hub
 - o Report on performed lifelong training course, which should include list of participants, time and location of the implementation, feedback from the training participants, any photo or videos from the training, and presentations (e.g., Microsoft PowerPoint presentations) and other

materials used at the training with clear indication what could be included to the NEBA digital platform

- Material for at least 2 training courses to be included to NEBA digital platform

Article 10 – Payments

Payments will be made to the Coordinator.

Payments to the Coordinator will discharge the Contractor from its payment obligation.

The Coordinator must distribute the payments between the Partners without unjustified delay.

Based on the planned timeline the following payments are foreseen:

- Prepayment within 30 days either from the entry into force of Cascade Grant Agreement (up to 50 %)
- Final payment within 30 days after written approval of the final report (up to 50 %)

The grant reimburses 100% of the eligible costs of Partners that are non-profit legal entities and 70% of the eligible costs of Partners that are for-profit legal entities.

Payment will be made to the Coordinator's bank account which is confirmed in writing by the coordinator's bank:

- Address: Ukraine, 49000, Dnipro, 4, Andriya Fabra Street,
- Bank name: OTP BANK JSC
- Account number: UA 72 300528 0000026003455045318
- Country: Ukraine
- IBAN: UA 72 300528 0000026003455045318
- SWIFT/BIC: OTPV UA UK

When making payments, the Contractor will formally notify to the Coordinator the amount due, specifying whether it concerns a pre-payment or the final payment. For the final payment the notification will also specify the final grant amount.

CHAPTER 5: RIGHTS AND OBLIGATIONS RELATED TO BACKGROUND AND RESULTS

Article 11 – Management of intellectual property

Partners must identify and agree (in writing) on the background for the action ('agreement on background').

'Background' means any data, know-how or information — whatever its form or nature (tangible or intangible), including any rights such as intellectual property rights — that:

- is held by the Partners before they acceded to the Agreement, and
- is needed to implement the action or exploit the results.

No rights to the intellectual property held by the NEBA Alliance consortium, its linked third-parties, or subcontractors are granted to the Partners unless explicitly stated otherwise.

If a Partner breaches any of its obligations under this Article, the grant may be reduced. Such breaches may also lead to any of the other measures described in Chapter 6.

To exercise access rights, this must first be requested in writing ('request for access').

'Access rights' means rights to use results or background under the terms and conditions laid down in this Agreement.

Waivers of access rights are not valid unless in writing. Unless agreed otherwise, access rights do not include the right to sub-license.

Results are owned by the partner that generates them. 'Results' means any (tangible or intangible) output of the action such as data, knowledge or information — whatever its form or nature, whether it can be protected or not — that is generated in the action, as well as any rights attached to it, including intellectual property rights.

11.1 Visibility of EU funding

The partner shall, throughout the duration of the Sub-project, take appropriate measures to engage with the public and the media about the Sub-project and to highlight the financial support of the EC and the NEBA Alliance project. Unless the contractor requests otherwise, any publicity, including at a conference or seminar or any type of information or promotional material (brochure, leaflet, poster, presentation etc.), must specify that the Sub-project has received research funding from the EC through the NEBA Alliance project and display the European emblem along with the project's logo.

A Partner must — unless the Contractor requests or agrees otherwise or unless it is impossible — include the following: "The project leading to this application has received funding by CBE JU and its members under Horizon Europe grant no. 101160532".

When displayed in association with a logo, the European emblem should be given appropriate prominence. This obligation to use the European emblem in respect of projects to which the EC contributes implies no right of exclusive use. It is subject to general third-party use restrictions which do not permit the appropriation of the emblem, or of any similar trademark or logo, whether by registration or by any other means. Under these conditions, the partner is exempted from the obligation to obtain prior permission from the EC to use the emblem.

Any publicity made by a Partner in respect of the Sub-project, in whatever form and on or by whatever medium, must specify that it reflects only the author's views and that the EC is not liable for any use that may be made of the information contained therein.

The Contractor and or the Commission shall be authorised to publish, in whatever form and on or by whatever medium, the following information:

- the name of a Partner
- contact address of a Partner
- the general purpose of the Sub-project (publishable summary, etc.)

- the amount of the financial contribution of the EC foreseen for the Sub-project; after the final payment, the amount and rate of the financial contribution of the EC accepted by the EC;
- the estimated amount and rate of the financial contribution of the EC foreseen for a Partner in the table of the estimated breakdown of budget.
- the geographic location of the activities carried out;
- a list of dissemination activities;
- the publishable reports submitted to it;
- any picture or any audio-visual or web material provided to the Contractor in the framework of the Sub-project.

The Partner shall ensure that all necessary authorisations for such publication have been obtained and that the publication of the information by the Contractor and/or the Commission does not infringe any rights of third parties.

Upon a duly substantiated request by the Contractor on behalf of a Partner, the Commission may agree to forgo such publicity if disclosure of the information indicated above would risk compromising the partner's security, academic or commercial interests.

Article 12 – Ethics principles

The Partners must carry out the action in compliance with:

- ethical principles (including the highest standards of research integrity),
- applicable international, EU and national law.

The Partners must ensure that the activities under the action have an exclusive focus on civil applications.

Article 13 – Confidentiality

During implementation of the sub-project and for four years after the period set out in Article 3, the parties must keep confidential any data, documents or other material (in any form) that is identified as confidential at the time it is disclosed ('confidential information').

If a Partner requests, the contractor may agree to keep such information confidential for an additional period beyond the initial four years.

If information has been identified as confidential only orally, it will be considered to be confidential only if this is confirmed in writing within 15 days of the oral disclosure.

Unless otherwise agreed between the parties, they may use confidential information only to implement the Agreement.

The Partners may disclose confidential information to their personnel or third parties involved in the action only if they:

- need to know to implement the Agreement and
- are bound by an obligation of confidentiality.

It may disclose confidential information to third parties, if:

- this is necessary to implement the Agreement or safeguard the EU's financial interests and
- the recipients of the information are bound by an obligation of confidentiality.

The confidentiality obligations no longer apply if:

- the disclosing party agrees to release the other party;
- the information was already known by the recipient or is given to them without obligation of confidentiality by a third party that was not bound by any obligation of confidentiality;
- the recipient proves that the information was developed without the use of confidential information;
- the information becomes generally and publicly available, without breaching any confidentiality obligation, or

- the disclosure of the information is required by EU or national law.

Article 14 – Processing of personal data

Processing personal data related to this sub-project must follow the NEBA Alliance Data Management Plan.

Any personal data under the Agreement will be processed by the Contractor according to the 'notifications of the processing operations' to the DPO of the NEBA Alliance project.

Such data will be processed by the 'data controller' of the Contractor for the purposes of implementing, managing and monitoring the Agreement or protecting the financial interests of the EU (including checks, reviews, audits and investigations).

The Partners must process personal data under the Agreement in compliance with applicable EU and national law on data protection (including authorisations or notification requirements).

The Partners may grant their personnel access only to data that is strictly necessary for implementing, managing and monitoring the Agreement.

The Partners must inform the personnel whose personal data are collected and processed by the Contractor. For this purpose, they must provide them with the privacy statement(s) (see above), before transmitting their data to the contractor.

CHAPTER 6: SUSPENSIONS AND TERMINATION

Article 15 – Suspension of payment deadline

The Contractor may — at any moment — suspend the payment deadline if a request for payment cannot be approved because:

- it does not comply with the provisions of the Agreement;
- the reports have not been submitted or are not complete or additional information is needed.

The Contractor will formally notify the Partners of the suspension and the reasons why. If the conditions for suspending the payment deadline are no longer met, the suspension will be lifted — and the remaining period will resume.

If the payment deadline has been suspended due to the non-compliance of the reports and the revised report or statement is not submitted or was submitted but is also rejected, the contractor may also terminate the Agreement.

Article 16 – Suspension of payments

The Contractor may — at any moment — suspend payments, if:

(a) a Partner (or a natural person who has the power to represent or take decision on its behalf) has committed or is suspected of having committed:

- substantial errors, irregularities or fraud or
- serious breach of obligations under the Agreement or during the award procedure (including improper implementation of the action, submission of false information, failure to provide required information, breach of ethical principles) or

(b) a Partner (or a natural person who has the power to represent or take decision on its behalf) has committed — in other EU grants awarded to it under similar conditions — systemic or recurrent errors, irregularities, fraud or serious breach of obligations that have a material impact on this grant.

Before suspending payments, the Contractor will formally notify the Partner:

- informing it of its intention to suspend payments and the reasons why and
- inviting it to submit observations within 30 days of receiving notification.

If the Contractor does not receive observations or decides to pursue the procedure despite the observations it has received, it will formally notify the Partner with a confirmation of

the suspension. Otherwise, it will formally notify the Partner that the suspension procedure is not continued.

The suspension will take effect the day the confirmation notification is sent by the contractor.

If the conditions for resuming payments are met, the suspension will be lifted. The Contractor will formally notify the Coordinator.

Article 17 – Suspension of the sub-project implementation by the Coordinator

The Coordinator may suspend implementation of the action or any part of it, if exceptional circumstances — in particular force majeure — make implementation impossible or excessively difficult.

The Coordinator must immediately formally notify to the Contractor about the suspension, stating:

- the reasons why and
- the expected date of resumption.

The suspension will take effect the day this notification is received by the Contractor. Once circumstances allow for implementation to resume, the Coordinator must immediately formally notify the Contractor and request an amendment of the Agreement to set the date on which the action will be resumed, extend the duration of the action and make other changes necessary to adapt the action to the new situation — unless the Agreement or the participation of the Coordinator has been terminated.

The suspension will be lifted with effect from the resumption date set out in the amendment. This date may be before the date on which the amendment enters into force.

Costs incurred during suspension of the action implementation are not eligible.

Article 18 – Suspension of the sub-project implementation by the Contractor

The Contractor may suspend implementation of the action or any part of it, if:

- (a) the Partner (or a natural person who has the power to represent or take decisions on its behalf) has committed or is suspected of having committed:
 - substantial errors, irregularities or fraud or
 - serious breach of obligations under the Agreement or during the award procedure (including improper implementation of the action, submission of false information, failure to provide required information, breach of ethical principles);
- (b) the Partner (or a natural person who has the power to represent or take decisions on its behalf) has committed — in other EU or Euratom grants awarded to it under similar conditions — systemic or recurrent errors, irregularities, fraud or serious breach of obligations that have a material impact on this grant, or
- (c) the action is suspected of having lost its scientific or technological relevance.

Before suspending implementation of the action, the Contractor will formally notify the Coordinator:

- informing it of its intention to suspend the implementation and the reasons why and
- inviting it to submit observations within 30 days of receiving notification.

If the Contractor does not receive observations or decides to pursue the procedure despite the observations it has received, it will formally notify confirmation of the suspension. Otherwise, it will formally notify the Coordinator that the procedure is not continued.

The suspension will take effect five days after confirmation notification is received (or on a later date specified in the notification).

It will be lifted if the conditions for resuming implementation of the action are met.

The Coordinator will be formally notified that the suspension was lifted and the Agreement will be amended to set the date on which the action will be resumed, extend the duration of the action and make other changes necessary to adapt the action to the new situation — unless the Agreement has already been terminated.

The suspension will be lifted with effect from the resumption date set out in the amendment. This date may be before the date on which the amendment enters into force.

Costs incurred during suspension are not eligible.

The Partners may not claim damages due to suspension by the contractor.

Suspension of the action implementation does not affect the Contractor's right to terminate the Agreement or participation of the partner, reduce the grant or recover amounts unduly paid.

Article 19 – Force majeure

'Force majeure' means any situation or event that:

- prevents the parties from fulfilling their obligations under the Agreement,
- was unforeseeable, exceptional situation and beyond the parties' control,
- was not due to error or negligence on their part (or on the part of third parties involved in the action), and
- proves to be inevitable despite exercising all due diligence.

The following cannot be invoked as force majeure:

- any default of a service, defect in equipment or material or delays in making them available, unless they stem directly from a relevant case of force majeure,
- labour disputes or strikes, or
- financial difficulties.

Any situation constituting force majeure must be formally notified to the other party without delay, stating the nature, likely duration and foreseeable effects.

The parties must immediately take all the necessary steps to limit any damage due to force majeure and do their best to resume implementation of the action as soon as possible.

The party prevented by force majeure from fulfilling its obligations under the Agreement cannot be considered in breach of them.

CHAPTER 7: FINAL PROVISIONS

Article 20 – Communication between the parties

20.1 Form and means of communication

Communication under the Agreement (information, requests, submissions, 'formal notifications', etc.) must be made in writing and bear the number of the Agreement.

Contact for formal communication are as follows:

- for the Contractor: nebap-hub@upr.si, Andreja Kutnar,
- for the Coordinator: info@bdo.ua, Anastasiia Skok.

All communications to the Contractor must be performed by the Coordinator. The Coordinator communications on behalf of all Partners.

Article 21 – Amendments to the Agreement

The Agreement may be amended, unless the amendment entails changes to the Agreement which would call into question the decision awarding the grant or breach the principle of equal treatment of applicants.

Amendments may be requested by any of the parties.

The party requesting an amendment must submit a written request.

The request for amendment must include:

- the reasons why;
- the appropriate supporting documents.

If the party receiving the request agrees, it must sign the amendment within 15 days of receiving notification.

If it does not agree, it must formally notify its disagreement within the same deadline. The deadline may be extended, if necessary for the assessment of the request. If no notification is received within the deadline, the request is considered to have been rejected.

An amendment enters into force on the day of the signature of the receiving party.

An amendment takes effect on the date agreed by the parties or, in the absence of such an agreement, on the date on which the amendment enters into force.

Article 22 – Applicable law and settlement of disputes




The Agreement is governed by the applicable EU law, supplemented if necessary by the law of Slovenia.

If a dispute concerning the interpretation, application or validity of the Agreement cannot be settled amicably, the General Court — or, on appeal, the Court of Justice of the European Union — has sole jurisdiction. Such actions must be brought under Article 272 of the Treaty on the Functioning of the EU (TFEU).

If a dispute concerns administrative sanctions, offsetting or an enforceable decision under Article 299 TFEU (see Articles 44, 45 and 46), the partners must bring action before the General Court — or, on appeal, the Court of Justice of the European Union — under Article 263 TFEU.

Article 23 – Entry into force of the Agreement

The Agreement will enter into force on the day of the last signature.

<p>For BDO Consulting LLC (the Coordinator)</p> <p>Mr Andrii Borenkov Executive director</p> <p>Signature </p> <p></p> <p>Done at Kyiv, Ukraine on 30/06/2025</p> <p>For Kyiv National University of Construction and Architecture (the Coordinator)</p> <p>Mr Shkuratov Oleksii First Vice-Rector</p> <p>Signature </p> <p>Done at Kyiv, Ukraine on 30/06/2025</p>	<p>For University of Primorska (The Contractor)</p> <p>Prof. Klavdija Kutnar, PhD Rector</p> <p>Signature</p> <p>Done at _____ on DD/MM/2025</p>
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For Higher Education Institution
Academician Yuriy Bugay International
Scientific and Technical University

(the Coordinator)

Ms Veronika Khudolei

Rector

Signature



Done at Kyiv, Ukraine on 30/06/2025